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### HISTORY

- FOLLOWING WWII, MORE SPECIALTIES AROSE
  - GERMANY AND ENGLAND MORE CUTTING EDGE
- 1960S
  - FRAGMENTED CARE, HIGH COSTS, DEPERSONALIZATION
- 1969 FAMILY MEDICINE BORN

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### HISTORY

- 1990S SHIFT TO HOSPITALIST MODEL
  - DECREASE LENGTH OF STAY AND DECREASED COSTS
- PROS
  - GREATER ACCESS TO OUTPATIENT PROVIDERS
  - AVAILABILITY
  - KNOWLEDGE OF "SYSTEM"
  - COSTS
- CONS
  - LOSS OF RELATIONSHIP
  - CONTINUITY/SHIFTWORK
  - WORKFORCE

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### SO ALL OR NONE?

- CAN EVERYONE FIT THIS MODEL?
  - SOME HOSPITALS LACK THE WORKFORCE
  - SOME PROVIDERS STILL WANT BROAD TRAINING/WORK
- OB AND PEDIATRIC COVERAGE?
  - STILL RELY ON POTENTIAL FFS FOR PEDIATRIC HOSPITALIST
  - ARE OB/GYN SPECIALISTS AVAILABLE
- NPS AND PAs
  - HOW CAN THEY FIT INTO THIS SYSTEM

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### RIVERWOOD HEALTHCARE

- 25 BED CRITICAL ACCESS
  - 3 ICU BEDS
  - ADDITIONAL 3 OB SUITES
- AVG. DAILY CENSUS IS 12 PATIENTS
- SPECIALTIES WITH ORTHO, GENERAL SURGERY, UROLOGY, OB/GYN
- ABOUT 400 INPATIENT SURGERIES PER YEAR

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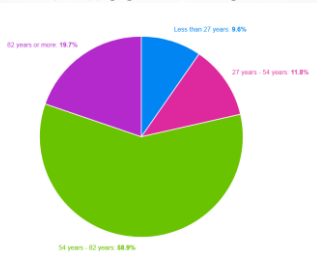
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### RIVERWOOD HEALTHCARE



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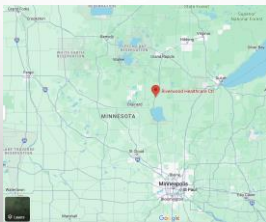
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### RIVERWOOD HEALTHCARE

- Transfer Centers
- Duluth (86 miles)
  - St. Cloud (91 miles)
  - Twin Cities (126 miles)



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### OUR PROVIDERS

- 4 INTERNAL MED
  - 2 MDS AND 1 PA
  - 1 NP NOCTURNIST
- 7 FAMILY MED
  - 5 FULL TIME AND 2 PART TIME FAMILY MED MDS
  - RECENTLY LOST 2 FULL TIME PARTNERS (WERE 9 TOTAL BEFORE)
    - WITH LOSING PROVIDERS, MOVED TO TELEHEALTH COVERAGE

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### RIVERWOOD HEALTHCARE

- HOSPITALIST MODEL
  - 7AM-4PM DAY SHIFT, 4PM-7AM NIGHT SHIFT
    - 2 PROVIDERS FOR DAYSHIFT
    - ONE PROVIDER, NIGHTSHIFT EITHER NP OR TELEHEALTH
  - WEEKEND ROUNDING WITH TELEHEALTH ADMISSIONS
  - HAVE SHIFTED TO VIRTUAL NOCTURNIST COVERAGE WITH HORIZON TELEHEALTH
    - OTHER COMMUNITIES AS WELL (MORA, GRAND MARAIS, ETC.)

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### OTHER MODELS

- SOME AREAS ONLY EMPLOYEE A PURE HOSPITALIST W/O ANY OUTPATIENT PRACTICE
  - NPS/PAS SERVING BIGGER ROLE IN HOSPITAL CARE (GROWING NUMBER)
- OLDER SYSTEM OF ADMITTING AND FOLLOWING YOUR OWN PANEL IN THE HOSPITAL
  - LOWER VOLUMES, LESS ACUITY

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### INPATIENT/OUTPATIENT/CALL

- CALL BURDEN
- REALIZATION OF WORK/LIFE BALANCE
- SAFETY
- PATIENT CENTERED CARE
- TELEHEALTH
  - CREATIVE SOLUTION
  - EASE CALL BURDEN

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### CHALLENGES WITH HOSPITAL CARE

- HOSPITAL KNOWLEDGE
- GAP BETWEEN CLINIC AND HOSPITAL WIDENING
- DIVISION OF KNOWLEDGE
- FAMILY PRACTICE NICHE

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### WHY IT MATTERS?

- RURAL HOSPITALS ARE CRITICAL ASPECT OF OUR HEALTHCARE AND COSTS
- COVID-19 DEMONSTRATED LACK OF HOSPITAL BEDS IN THE STATE
- HOW TO WE MOST EFFECTIVELY TREAT PATIENTS AND LOWER COSTS
- TREND TOWARDS LESS OUTPATIENT/INPATIENT PRACTICES

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### FINAL ANSWER

- IT DEPENDS..

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### HOSPITAL MEDICINE

- COMPLEX QUESTION
- MAJORITY ARE SHIFTING TOWARDS HOSPITALIST/SHIFT WORK MODEL
- HOSPITALIST COMPOSITION DEPENDS ON THE PRACTICE
- TELEHEALTH EVOLVING ASPECT

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### QUESTIONS/DISCUSSION

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### WORKS CITED

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